



American Transmission Company



“Achieving and maintaining superior environmental performance has always been a top priority for our company. We are committed to environmental leadership throughout our business, as evidenced by our participation in the Wisconsin Department of Natural Resources Green Tier program. It is only natural that we would adhere to the same standards with our work in Michigan.” - Greg Levesque, ATC’s environmental manager

American Transmission Co. is a Wisconsin-based company that owns and operates the electric transmission system in portions of the Upper Midwest. Formed in 2001 as the nation’s first multi-state transmission-only utility, ATC has invested \$2.7 billion to improve the adequacy and reliability of its infrastructure. ATC now is a \$3.1 billion company with 9,440 miles of transmission lines and 525 substations. The company is a member of the MISO regional transmission organization, and provides nondiscriminatory service to all customers, supporting effective competition in energy markets without favoring any market participant.

Recently, ATC’s Environmental Department worked across the organization and with its vendors to decrease the environmental incident frequency rate (IFR), increase flexibility in environmental permitting, and implement a preferred-vendor approach for environmental consultants.

- The incident frequency rate was dramatically reduced as a result of training, ATC staff and contractor efforts, and asset management programs related to equipment. The IFR rate dropped to .20 from a historical average of 2.0.
- The preferred vendor approach for environmental consultants positioned ATC to use consultant resources more efficiently and to support new business, since the preferred vendors are large, international companies with vast resources to assist in business growth opportunities. In addition, the vendors work

Vital Statistics

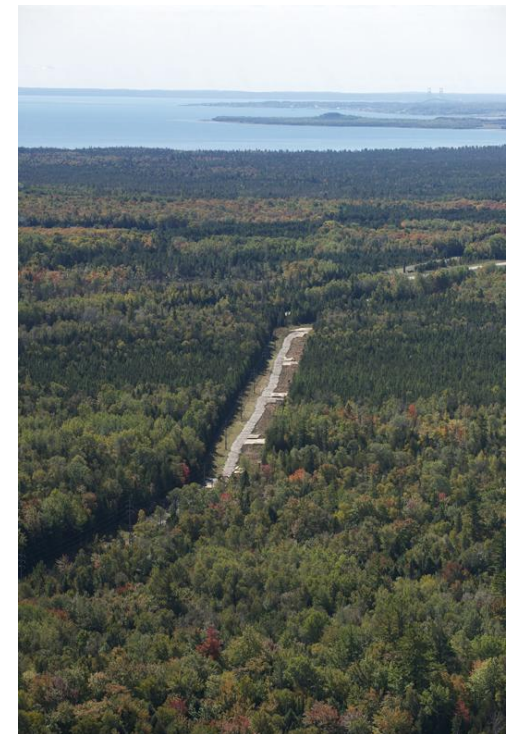
Clean Corporate Citizen since
December 10, 2012

Stand-alone electric transmission
utility

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collaboratively with ATC staff and field crews to focus less on policing and more on helping ATC execute business objectives.

- The environmental management system also has been streamlined, with about a 75 percent reduction in volume, leading to more efficient environmental management while maintaining compliance.
- In 2013 ATC recycled or reused 2,441 tons of construction material generated from the construction and maintenance of our transmission lines, netting \$282,228 dollars in recycling revenue.
- In 2013 ATC recycled on average 79 percent of its generated waste from construction and maintenance projects.



In 2012, ATC began rebuilding a 25-mile transmission line between St. Ignace and Rudyard. The Environmental department and consultants first began working on an environmental construction management plan in 2008 to help safeguard several protected species in the Hiawatha National Forest. The forest contains habitat for the Hine's Emerald Dragonfly, Houghton's Goldenrod, Limestone Oak Fern and several other state and federal threatened or endangered species.

The dragonfly, in particular, has limited habitat in northern Michigan, northeastern Illinois and Door County, Wis. An insect with green eyes and body, the dragonfly lives in wetlands with low water, and in open spaces on the edge of forests. In addition to performing construction work only in winter months and making extensive use of construction mats, crews have established 100-foot buffer zones in the areas where dragonfly larva have been found to hatch, and clearing must be done by hand, not with machines.

More information is available at www.atcllc.com